



Abstract

- Solvay worldwide presence: short Solvay description and main figures to introduce the company
- Sustainability is part of Solvay DNA: how sustainability is considered as a key factor for the future of the company and the health of our planet
- AGRO, FEED&FOOD shipping a challenge for a chemical company: Solvay market presence in a glance with a focus on the challenges encountered by our group and on the benchmark realized with other food producers.



MORE THAN 150 YEARS OF INNOVATION AND MANY TO COME



1863

Ernest Solvay invents the Solvay process for producing soda ash



1950

Solvay invents the plastic bottle



CHEMISTRY FOR THE FUTURE

2016

Solar Impulse completes the tour around the world



1880

Solvay is the first industrial multinational operating simultaneously in the US and Europe



1990

Solvay invents



precipitated silica for green tires



1878

Solvay innovates in social welfare (paid vacations, social security, 8-hour day)



1912

The first plant in Italy was settled in Rosignano



2015

2nd Chemistry for the Future Solvay Prize



1911 & 1927

The congresses bring together the greatest physicists of their day



Solvay acquires Rhodia





WE ARE A WORLD LEADER IN THE CHEMICAL INDUSTRY



30,900 employees¹



53 countries¹



145 industrial sites¹



21 major R&I centers¹



0.77
ccupational accidents at
Group sites per million
hours worked²



€ 12.4 billion of



€ 2,336
million of REBITDA1



7.26 Kg CO₂ eq. per € REBITDA

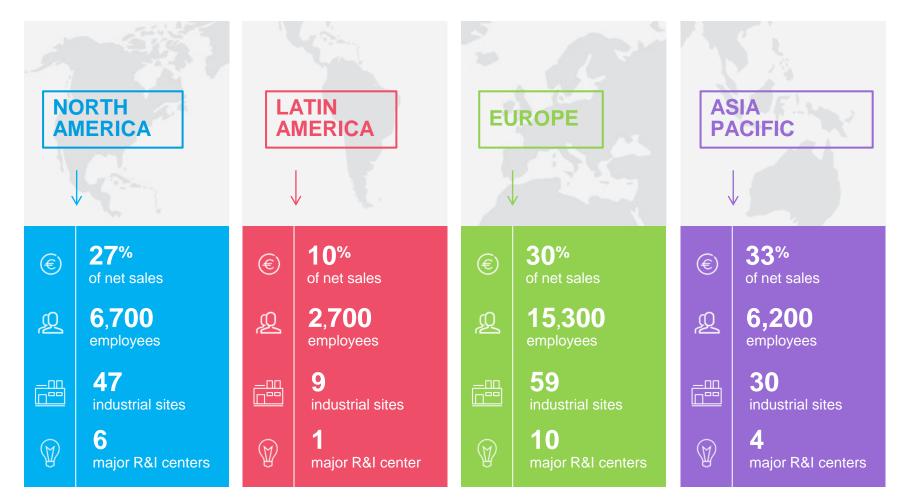


 Pro forma 2015, unaudited, including Cytec

MTAR: Medical
 Treatment Accident
 Rate (excluding Cytec)



A BALANCED PRESENCE IN ALL GROWTH REGIONS



Pro forma 2015, unaudited, including Cytec



SOLVAY IN ITALY, OUR SITES





SOLVAY IN ITALY, KEY NUMBERS















WE INNOVATE FOR MORE SUSTAINABLE **CHEMISTRY**

RESPONSIBILITY

OPEN INNOVATION

EXCELLENCE

Life Cycle Analysis methodology to assess projects

- All R&I projects are systematically assessed
- · Develop eco-designed products for sustainable solutions
- Conceive and implement ecoefficient processes

At the heart of global innovation systems to access external knowledge

- Collaborating with academia worldwide
- Investing in venturing funds and start-ups
- Partnering with the industry (customers, research consortia)
- EC's Environmental Funding program LIFE+ supports several Solvay projects

Market proximity and longterm growth perspectives

- 85% of the Group's R&I investments are directly managed by the GBUs
- Corporate R&I leads Solvay into new growth territories, incubates emerging competencies and enhances innovation excellence





2,350 R&I staff



264 patent applications



€ 360 M/Y

efforts in R&I



€ 80 M

invested in funds and start-ups



Pro forma 2015. unaudited, including Cytec







OUR FIVE SUSTAINABLE COMMITMENTS BY 2025

- 50% of occupational accidents

employee engagement index

SOLVAY Contribute to Society **SOCIETAL ACTIONS Innovate** Sustainable solutions SUSTAINABLE **PORTFOLIO MANAGEMENT** Act Responsibly **SAFETY** CO₂ INTENSITY **ENGAGEMENT INDEX**

2014 reference year



x2

portfolio

employees involved in societal actions

share of sustainable solutions in the Group

of carbon intensity

AGRO, FOOD&FEED GRADE SHIPPING

A GREAT CHALLANGE FOR THE CHEMICAL INDUSTRY

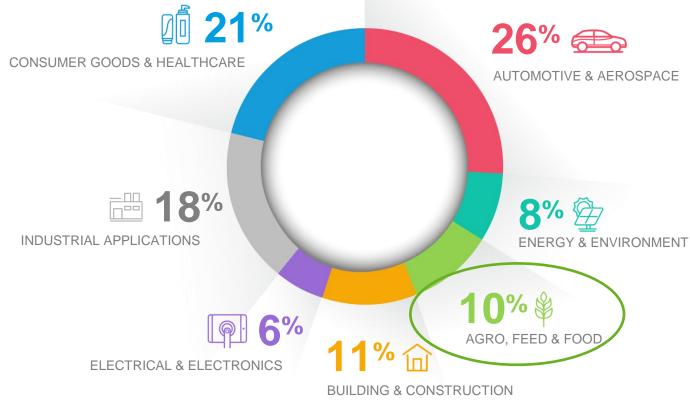


WHAT ABOUT THE OTHERS?





WE ADAPT OUR PRODUCT OFFERING TO DEMANDING MARKETS



Distribution of net sales

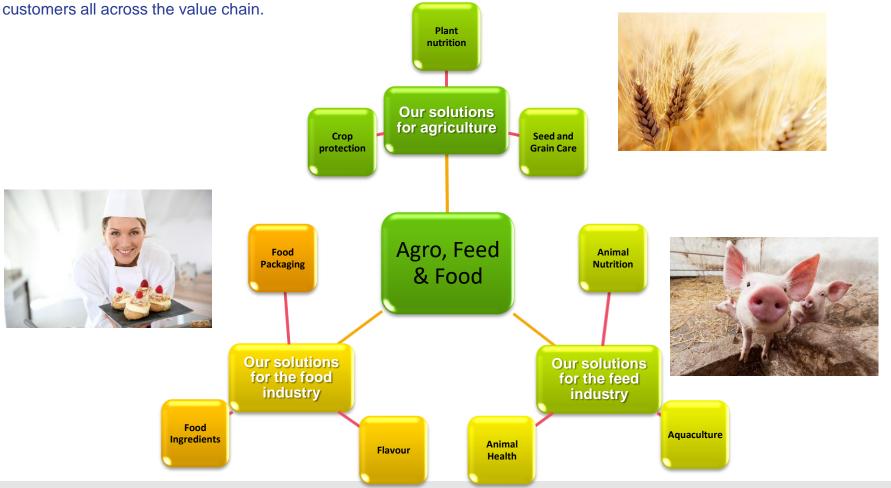
Pro forma 2015, unaudited, including Cytec



AGRO, FEED & FOOD,

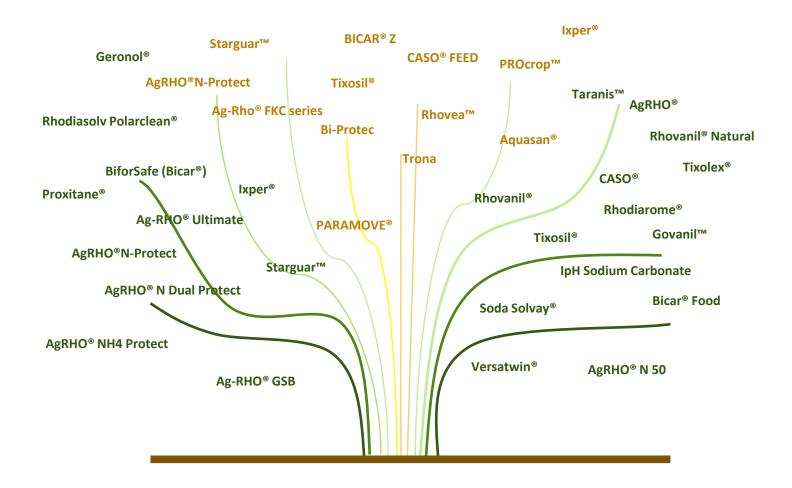
The changing of our world population affects the entire food chain and, as populations age in developed markets, consumers have become more concerned with eating healthier.

To respond to this, with continued focus on health and freshness with an ever-increasing need for convenience, we offer a portfolio of technology based on functional ingredients & actives delivering unique safe and innovative solutions for our





AGRO, FEED & FOOD, OUR PRODUCTS





FOOD GRADE SHIPPING (BENCHMARK)

Solvay Consulted

- Sea lines
- Freight forwarders companies
- Food producer specialists

Results

- <u>No standards exist for Food grade</u>
 There is no common language between the companies; the shipper must be very clear about his expectations.
- Shortage of Food Grade Containers
 It is very difficult to have Food Grade equipment
- The Sea Lines refused to sign our FG specifications How can we be sure that they respect our needs?
- <u>Containers quality responsibility</u>
 If the containers is refused as non compliant with our specifications, nobody want to be responsible for that and to pay the associated costs



FOOD & FEED GRADE SHIPPING (RECOMMENDATIONS)

Improving the relationship with the Containers **Terminal**

- Contact terminals to know their roles and constraints
- Prepare clearer and simple specification to let all parties understand them in the same way, without interpretation.
- Rethink the ports of origin, on the terminal abilities

Forecasts and bookings



- Anticipate bookings
- Improve forecasts accuracy





SOLVAY
asking more from chemistry*

www.solvay.com